

# 2018 Applicant Workshop: Nonprofit Security Grant Program (NSGP)

## Kentucky Office of Homeland Security (KOHS)



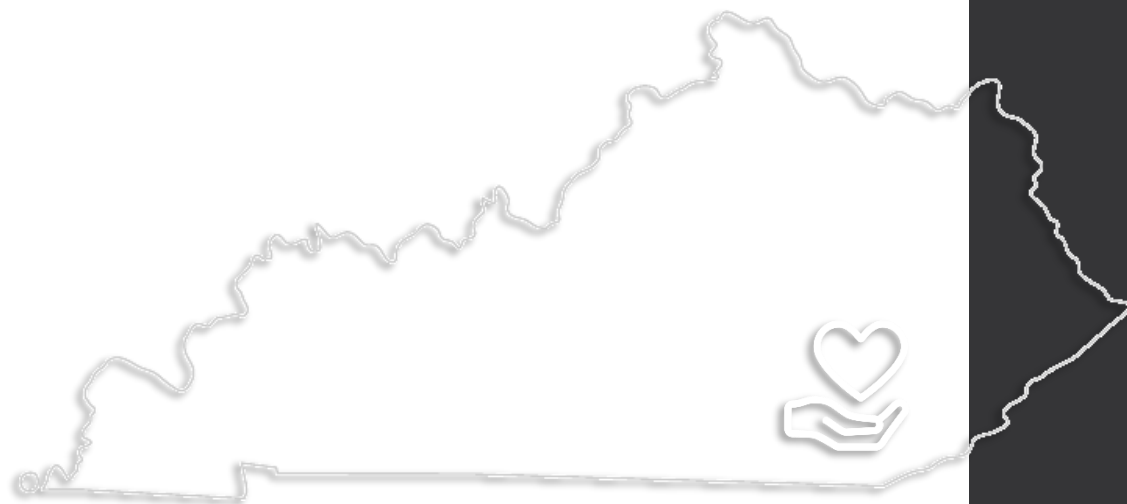
Jennifer Annis  
*Grants Manager*

Kayla Matola  
*Critical Infrastructure/Special Events Coordinator*



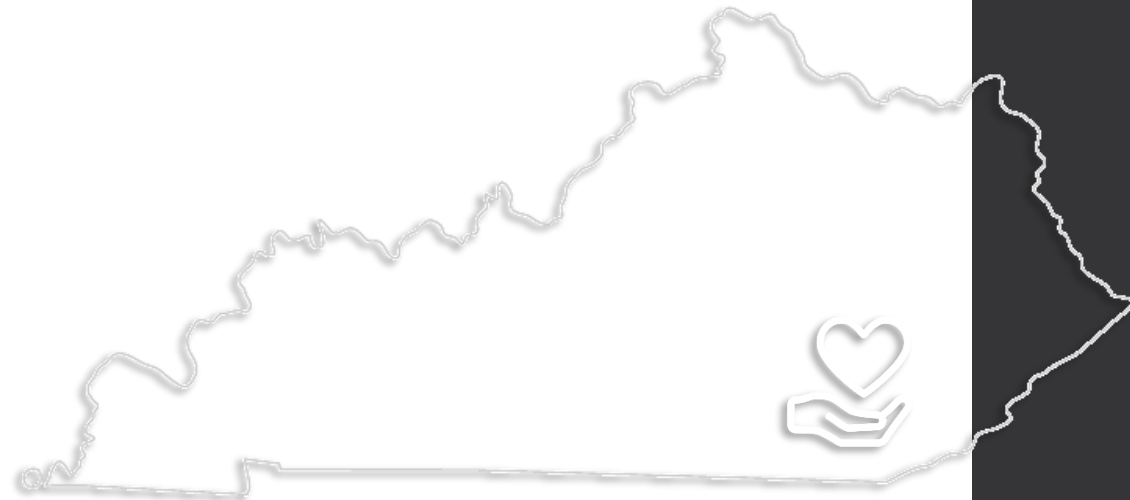
# Agenda

- Section 1 – Program Overview
- Section 2 – Timeline & Application Process
- Section 3 – Investment Justification (IJ) Application Template
- Section 4 – Budget Template
- Section 5 – Vulnerability-Risk Assessment
- Section 6 – Evaluation Process
- Section 7 – Award Process
- Contact Information



# Section 1

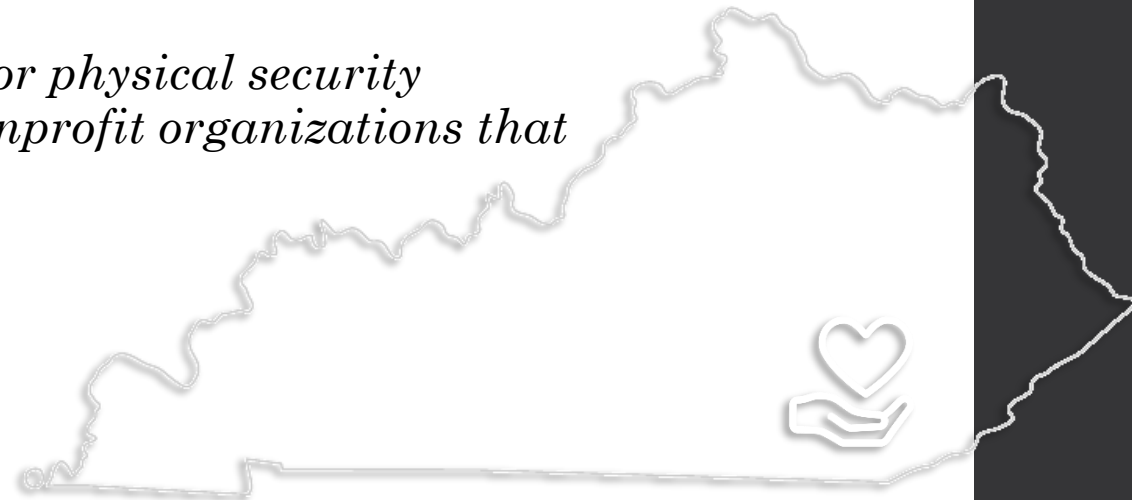
## • PROGRAM OVERVIEW



# Program Overview: Background

## 2018 Nonprofit Security Grant Program (NSGP)

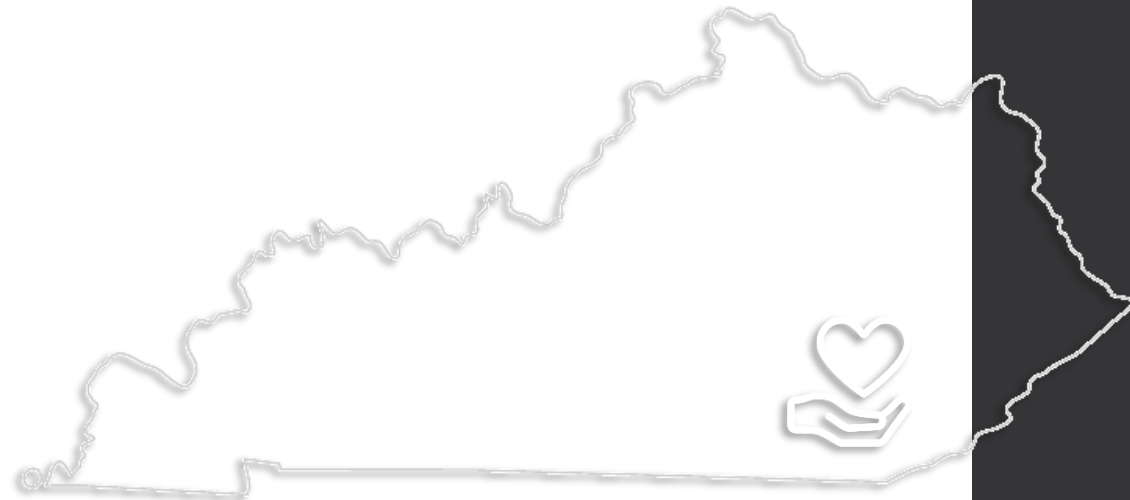
- Prior to FY 2018, this grant was only awarded to nonprofit organizations located in designated urban areas (KY was not included).
- Under the NSGP-State (NSGP-S), each state will receive an allocation for nonprofit organizations located outside of FY 2018 Urban Area Security Initiative (UASI)-designated urban areas.
- Awarded annually to nonprofits for a performance period of 36 months
- Top-ranked nonprofits in both grant pools compete nationally
- The FY 2018 NSGP “*provides funding support for physical security enhancements and other security activities to nonprofit organizations that are at high risk of a terrorist attack.*”



# Program Overview: Background

## Grants specifically support:

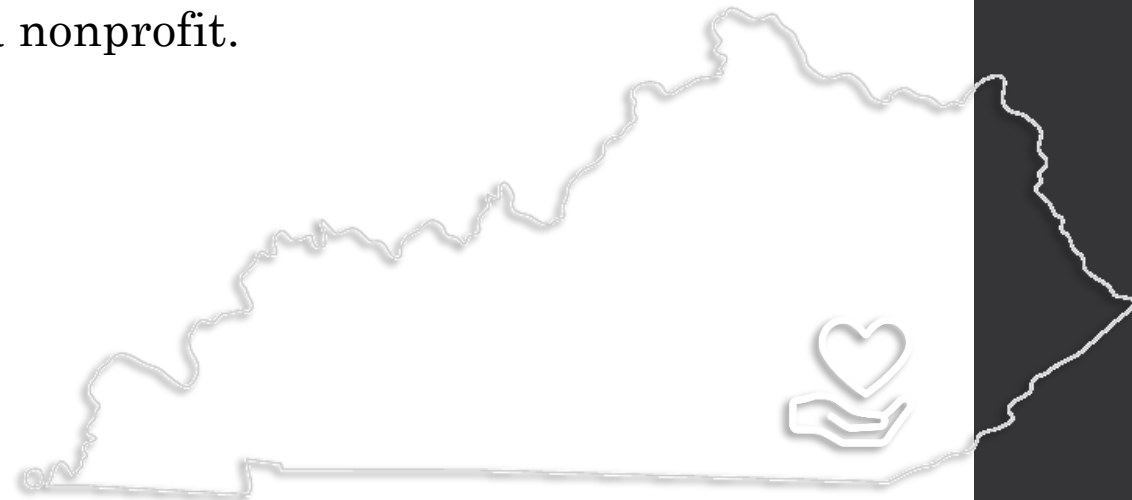
- High-risk nonprofit organizations
- Integration of nonprofit preparedness activities with broader state and local preparedness efforts
- Coordination and collaboration in emergency preparedness activities among public and private sector, state and local government agencies



# Program Overview: Eligibility

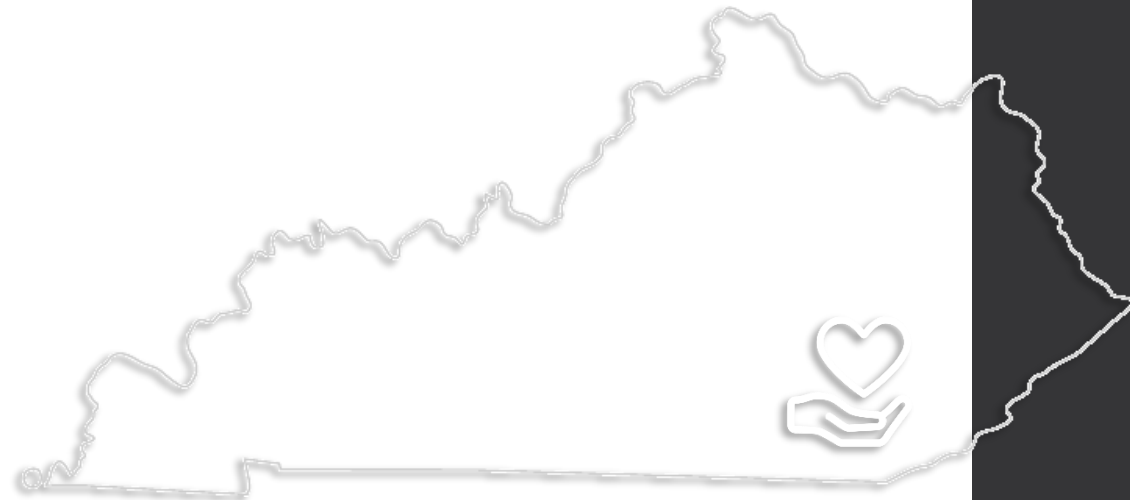
1. Nonprofit organizations as defined by Section 501(c)(3) of IRS Code of 1986, Title 26 of the U.S.C. and exempt from tax
2. Located within the Commonwealth of Kentucky
3. Determined to be at high risk of a terrorist attack due to its mission, ideology or beliefs

**NOTE:** Application is only through the State Administering Agency (SAA), which is the Kentucky Office of Homeland Security (KOHS). KOHS also administers the funding if a grant is awarded to a nonprofit.



## Section 2

# •TIMELINE AND APPLICATION PROCESS



# Application Timeline

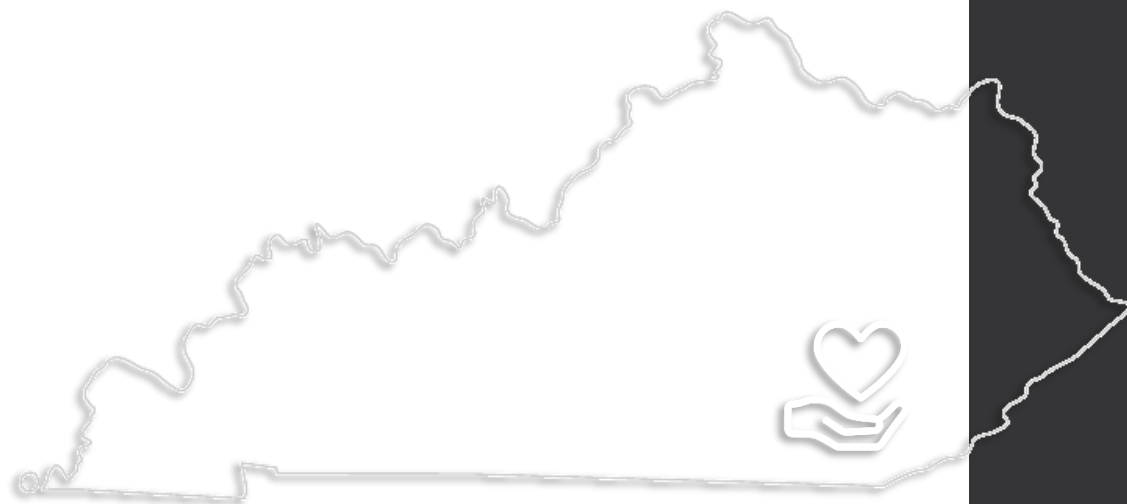
2018 Dates	Activity
Late May 2018	FEMA publishes NSGP Funding Opportunity Announcement
May 29, 2018	KOHS issues NSGP announcement to all stakeholders
May 29-June 11, 2018 (COB)	Grant application development: KOHS provides technical assistance as needed/requested
COB June 11, 2018	Applications Due – Including budget in Excel (one hard stapled copy with all original signatures; one additional hard stapled copy for peer review)
June 12, 2018	KOHS staff will review all applications for completeness
June 13-14, 2018	Peer Review Team receives, reviews and scores all applications
June 15-20, 2018	KOHS will submit initial applications to FEMA
June 20, 2018	NSGP Deadline Submission to FEMA
September	Anticipated Receipt of FEMA Award
September/October	Issuance of 2018 Grant Contracts, Awards Finalized & Issued



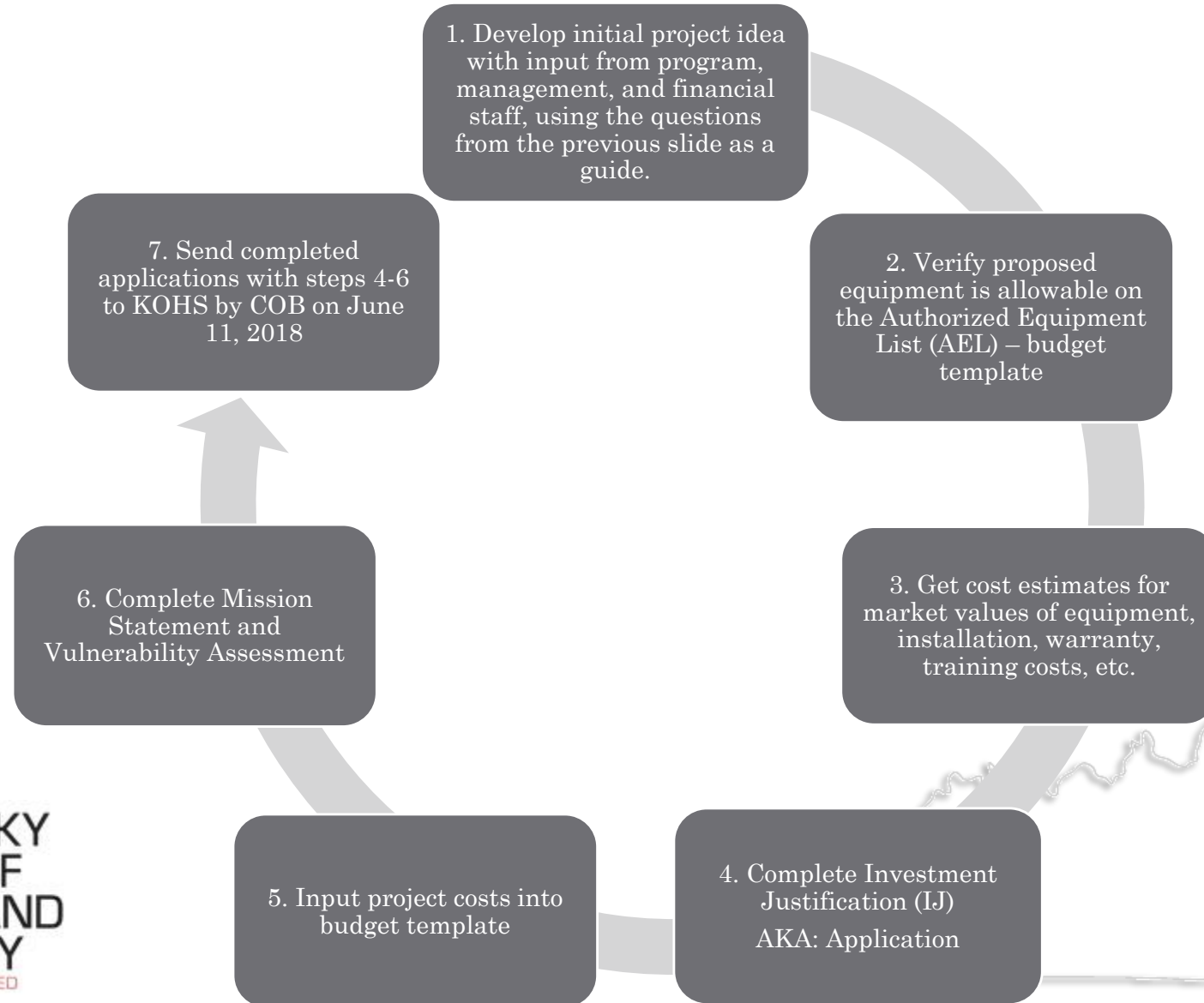
# Application Process

Questions to address throughout the application process:

1. What is the purpose of the grant program?
2. Do you have a project that fits that purpose?
3. What do you need to accomplish your project?
4. Do you have the resources to manage the project?



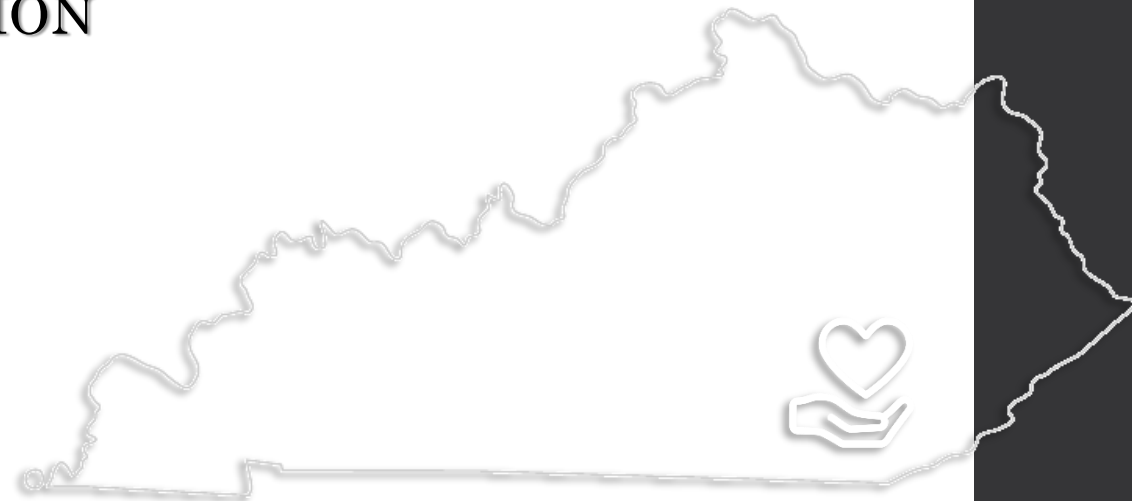
# Application Process



# Section 3

- **COMPLETING THE IJ  
(INVESTMENT JUSTIFICATION)**

AKA: APPLICATION



# Completing the IJ – Part I (0%)

## NSGP Investment Justification

### I. Nonprofit Organization Applicant Information

#### Identify the Following:

Legal Name of the Organization

Example Secondary School

Physical Address of the Facility

(One Investment Justification per facility; include city, state, and zip code)

1234 South 56th Avenue  
City, State and Zip

County

Franklin

Year the Original Facility was Constructed

1994

Organization Type (Short description of organization's ideology, beliefs and mission)

(400 character max- not including spaces)

Example Secondary School is an internationally recognized religious boarding school for Jewish youth who come from eight counties from four continents. The students attend school five days a week and live on campus full-time.

Membership and community served

In the 2016-2017 school year, there will be 80 students in age from 13-18 plus 30 faculty members. The complex is also used for many community events such as wedding receptions, luncheons, performances, and children's events. The Dormitory adjoins a major Light Rail station that opened in April 2013. The line is already serving 20,000 riders per day. This has greatly increased the activity, visibility, vulnerability, and security risks around the Dorm and the school.

501(c)(3) Tax-exempt designation

Yes

Dun and Bradstreet Number

987654321

Applications can only be submitted with a current and valid DUNS number; pending DUNS numbers will not be accepted.

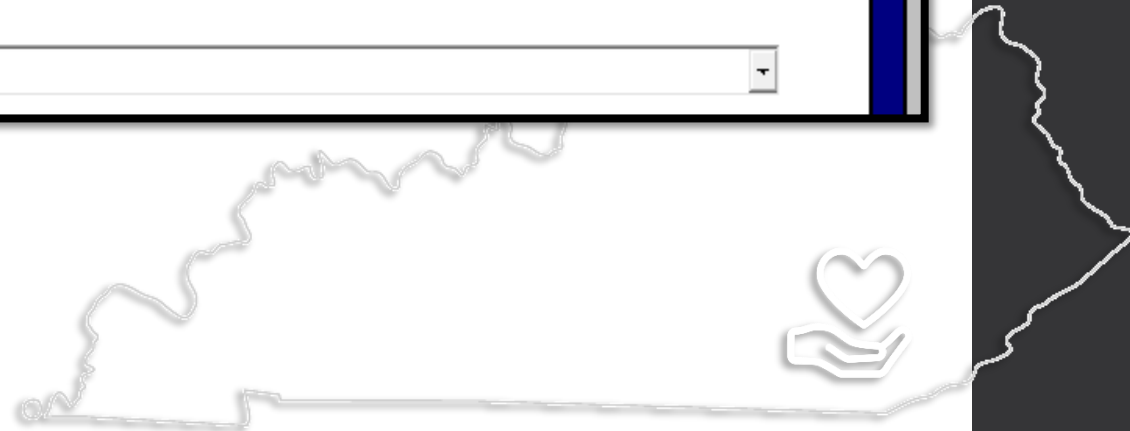
Urban Area Security Initiative - designated Urban Area (if applicable)

Not within a UASI-designated urban area



# Completing the IJ – Part I (0%)

NSGP Federal Funding Request	<input type="text" value="\$75,000.00"/>
NSGP Total Project Cost	<input type="text" value="\$75,000.00"/>
Any Current Contract with DHS (yes/no)	<input type="text" value="No"/>
This does not include any DHS or NSGP grant funds previously awarded to the nonprofit organization.	
If Yes, please describe:	<div>N/A - Note: ALL FIELDS MUST BE COMPLETED!</div>
Investment Phase - New or Ongoing	<input type="text" value="New"/>



# Completing the IJ – Part II (5%)

## II. Background

Describe the nonprofit organization including: (500 character max per text box - not including spaces)

**Describe the symbolic value of the site as a highly recognized national or historic institution or significant institution within the community that renders the site as a possible target of terrorism**

Example Secondary School is a Jewish boarding school, serving the youth from the City metro area and throughout the United States and abroad. The school was established in 1994, located in the heart of West City Jewish community. The Educational Center and Dormitory Campus are within two blocks of each other. The students walk between the school and the dormitory. The children are highly visible and recognizable by their manner of dress as they wear school uniforms.

**Describe any previous or existing role in responding to or recovering from terrorist attacks**

Example Secondary School has witnessed anti-Semitic attacks. These have been in the form of graffiti, windows that have been shot out, threatening phone calls and vicious comments shouted from drive by vehicles. Threatening incidents are always reported to City Police who respond with added patrols. We have developed an excellent working relationship with them. The community has instituted an automated phone communication service whereby its members can be notified of critical events.

Note: In order to achieve the spaces in the application, please copy and paste from a Word document. This will also show any spelling errors and provide character counts towards the max allowed. The application is owned by FEMA and therefore cannot be changed.

# Completing the IJ – Part III (30%)

## III. Risk

DHS defines risk as the product of three principal variables: *Threat, Vulnerability, and Consequences*. In the space below, describe specific findings from **previously conducted risk assessments**, including A) Threats, B) Vulnerabilities, and C) Potential Consequences of an attack.

**A) Threat:** In considering threat, the applicant should discuss the identification and substantiation of specific threats or attacks against the nonprofit organization or closely related organization by a terrorist organization, network, or cell. The applicant should also discuss findings from a risk assessment, police findings, and/or insurance claims specific to the location being applied for including dates and specific threats.

There have been multiple incidents of suspicious individuals entering the campus. When confronted they could not provide a justifiable reason as to why they were there. Incidents were reported to local police.

March 2013 – An Algerian man convicted of plotting to bomb synagogues in New York City was sentenced to 10 years imprisonment.

May 2013 – Bomb threats were phone in to two different Houston synagogues, causing their schools to cancel classes. The buildings required extra security personnel and police presence when they reopened.

May 2013 – A Moroccan man was convicted for plotting a terror attack against a Milan synagogue in March 2012.

The FBI has reported that approximately 70% of religious-based hate crimes have been perpetrated against the Jewish community – well above the combined occurrences of all other faiths. (Source: Annual FBI Hate Crimes Statistics Reports)

**B) Vulnerabilities:** In considering vulnerabilities, the applicant should discuss the organization's susceptibility to destruction, incapacitation, or exploitation by a terrorist attack.

Required: Address an identified risk, including threat and vulnerability, and how the projects requested would either Build or Sustain a core capability identified in the Goal outlined in the Notice of Funding Opportunity.

Note: Providing spaces (when typing answers in Word) allows easier reading for KOHS and FEMA reviewers.



# Completing the IJ – Part IV (20%)

## IV. Target Hardening

In this section, describe the proposed target hardening activity that addresses the identified threat or vulnerability and the associated cost with each activity or investment. Allowable costs are focused on target hardening activities as well as planning related costs, exercise related costs, and security-related training courses and programs limited to the protection of critical infrastructure key resources, including physical and cyber security, target hardening, and terrorism awareness/employee preparedness. Funding can also be used for the acquisition and installation of security equipment on real property (including buildings and improvements) owned or leased by the nonprofit organization, **(2,200 character max - not including spaces)**

Example Secondary School requests \$75,000 in federal funding to help pay for the acquisition and installation of an integrated video surveillance and door management system that will significantly enhance security at the school. (a) This implementation will cover full exterior coverage of the facility including both vehicle access points and pedestrian entry points. The system will also provide interior coverage of all access points and main thoroughways. (b) This will serve both as a deterrent, as well as an advanced warning system in the event of a threat situation. The surveillance footage can also be assessed remotely by law enforcement in the event of a threat situation to assist in successful resolution. In the event of suspicious persons entering the property, this will assist in providing identification to law enforcement. The robust system will act as a highly visible deterrent, helping prevent a wide range of crime and terrorist activity. (c) Example Secondary School is ready to implement these projects upon receipt of the award and appropriate approvals from FEMA EHP and any City permits required. These projects are expected to be finished within 18 months and will not exceed 36 months.

In this section, list all target hardening equipment being proposed. Include the Authorized Equipment List (AEL) number and description, the vulnerability the equipment addresses, and the funding requested.

Allowable equipment is limited to two categories of items on the AEL:

- AEL Category 14 - Physical Security Enhancement Equipment
- AEL Category 15 - Inspection and Screening Systems

The equipment categories are listed on the web based AEL on the FEMA website, <https://www.fema.gov/authorized-equipment-list>.

	AEL Number	Description of Item to be Purchased	Vulnerability to be Addressed	Funding Requested
Ex.	14SW-01-ALRM	Systems/Sensors, Alarm	Vulnerable entry	\$7,000
1.	14SW-01-VIDA	Video System	Increase surveillance capabilities where visibility is lacking.	\$51,829
2.	14SW-01-PACS	Door Alarm System	Replace broken door alarm to include intrusion detection.	\$19,421

Required items to be explained in this section:

- Demonstrate the ability to provide enhancements consistent with the purpose of the program and guidance provided by DHS/FEMA
- Be both feasible and effective at reducing the risks for which the project was designed
- Be able to be fully completed within the 36 month period of performance



# Completing the IJ

## Approved Costs – Equipment

### Authorized Equipment List (AEL)

1. NSGP allowable costs focus on target hardening activities only and include:
  - Acquisition and installation of security equipment on real property (including buildings and improvements) owned or leased by the nonprofit
  - Specifically in prevention of, and/or protection against the risk of a terrorist attack
2. Equipment limited to two categories of items on the AEL:
  - Category 14: Physical Security Enhancement Equipment
  - Category 15: Inspection and Screening Systems
3. Current AEL for the NSGP can be found at the following site:
  - <http://www.fema.gov/authorized-equipment-list>
  - An abbreviated version of the two categories is provided in the 2018 Budget Template

**NOTE:** Equipment must meet all mandatory regulatory and/or DHS-adopted standards to be eligible for purchase using NSGP funds. Grant recipients are also responsible for obtaining and maintaining necessary certifications and licenses for the requested equipment.



# Completing the IJ – AEL Snapshot

## **14SW-01-DOOR**    **Doors and Gates, Impact Resistant**

*Description:* Reinforced doors and gates with increased resistance to external impact for increased physical security.

*Applicable Grant Programs:* Amtrak , BZPP , DLSGP , EMPG , EOC , IBSGP , IBSGP , LETPA-SHSP , LETPA-UASI , **NSGP** , OPSG , PSGP , SHSP , THSGP , TSGP , UASI

*Grant Notes:* Grantees should leverage private assets where appropriate when implementing security enhancements at privately-owned critical infrastructure facilities.

*Applicable TCL Numbers:* 10

*Certain products in this category have been identified as requiring an Environmental and Historic Preservation (EHP) review. This does not apply to mobile and portable equipment, however all other items must be submitted for review. Please contact your assigned GPD Program Analyst or the Centralized Scheduling and Information Desk (CSID) at 1-800-368-6498 for further information.*

## **14SW-01-EXTM**    **System, Fire Extinguisher Monitoring**

*Description:* System for monitoring the presence and inflation pressure of fixed-location fire extinguishers to ensure that they are usable and are not stolen for possible misuse.

*Applicable Grant Programs:* Amtrak , BZPP , EMPG , EOC , LETPA-SHSP , LETPA-UASI , NSGP , OPSG , PSGP , SHSP , THSGP , TSGP , UASI

*Grant Notes:* Grantees should leverage private assets where appropriate when implementing security enhancements at privately-owned critical infrastructure facilities.

*Applicable TCL Numbers:* 10



# Completing the IJ – Part V (22.5%)

## V. Milestones

Provide description and associated key activities that lead to the milestone event over the NSGP period of performance. Start dates should reflect the start of the associated key activities and end dates should reflect when the milestone event will occur. Milestones should reflect considerations to Environmental Planning and Historic Preservation reviews when applicable. (10 milestones maximum)

	Milestone	State Date	Completion Date
1.	Receive award notification from KOHS	9/24/2018	9/28/2018
2.	Set up grant agreement meeting with KOHS to discuss period of performance timeline	10/22/2018	10/26/2018
3.	Drawings and Preparation for "Project Description (ex: Access Control System)"	10/26/2018	10/31/2018
4.	Prepare and Submit Environmental & Historic Preservation Application (EHP) to KOHS	11/1/2018	11/5/2018
5.	Receive fully executed grant agreement from KOHS	1/1/2019	1/1/2019
6.	Vendor Selection Process	1/1/2019	1/31/2019
7.	Apply and Receive City Permits (where applicable/afford between 4-6 months)	1/1/2019	4/1/2019
8.	Installation of "Project Description (Access Control System)" upon EHP Approval from FEMA and receipt of applicable City Permits	4/30/2019	5/31/2019
9.	Completion of Project and Training (on use of installed equipment)	6/6/2019	6/10/2019
10.			

This area is the second most important part of the application. Outline this section and be generous with the time table. Permits can take longer than expected!

# Completing the IJ – Part VI (12.5%)

## VI. Project Management

### Who will manage the project:

Include the name, phone number, and/or email address, and experience of the project manager(s)

The projects will be under direct supervision of project manager: John Smith. Mr. Smith has 35 years experience successfully overseeing capital projects, consultants, and contractors. He has been working with our organization since May 2010. Mr. Smith can be reached via phone at 502-999-999 or email at john.smith@email.com. The installation of all target hardening measures will begin within two months of funding, weather dependent.

Our Building Committee, Executive Director and Mr. Smith will work together to select the vendors for projects.

Ms. Jane Doe, the Controller, will manage all financial aspects of the projects. Ms. Doe can be reached via phone at 502-888-888 or by email at jane.doe@email.com.

Mr. Smith will work in conjunction with the vendors that we select to provide oversight for their specific projects.

### Describe the project management, including:

- Description of any challenges to the effective implementation of this project
- Coordination of the project with State and local homeland security partners

**(2,200 character max - not including spaces)**

Use the following exact phrasing when answering the Coordination of the project with State and local homeland security partners:

"The Kentucky Office of Homeland Security-Grants Department will provide technical assistance and periodically check on project progress and compliance with grant requirements."

Challenges: City oversight of the building project may cause delays. Additionally, Kentucky weather may affect the progress of certain projects. Observation of religious holidays may cause minor delays from the closure of the facility. Other than that, we do not anticipate any challenges in implementing the proposed target hardening projects.

1. Project Manager Name
2. Who is involved in the project oversight
3. Financial person
4. Vendors, if known, otherwise state the project manager will work with the vendors selected
5. "The Kentucky Office of Homeland Security-Grants Department will provide technical assistance and periodically check on project progress and compliance with grant requirements."
6. Identify anticipated challenges!

# Completing the IJ – Part VII (10%)

## VII. Impact

What measurable outputs and outcomes will indicate that this Investment is successful at the end of the period of performance?

**(2,200 character max - not including spaces)**

At the end of the FY2018 NSGP period of performance, it is expected that overall access to the campus will be limited, and no one will be able to enter the school campus without detection. In order to obtain a more quantitative assessment of the impact of the target hardening, the school could plan to survey the parents prior to the FY2018 NSGP period of performance and then again at the end of the period.

Survey questions might ask about the satisfaction level with current security stats, the feeling of safety on campus and the satisfaction with the level of preparedness of the school/synagogue. We will also evaluate any reported incidents of parties entering the building without authorization to determine the efficacy of the investment.

Which specific National Preparedness Goal (the Goal) core capabilities does this investment work to achieve? Explain how this Investment supports the building or sustaining of these Goal core capabilities. For more information on the Goal see: <http://www.fema.gov/national-preparedness-goal>.

Our project works to achieve the Protection Mission Area within the NPG Core Capabilities, specifically within the protection area, which include access control and identity verification and physical protective measures.

Upon completion of the project installation of the access control and identity verification and physical protective measures, a risk assessment follow up will be conducted with the vendor and/or the local police department.

To view specific  
National  
Preparedness Goals,  
go to:  
<http://fema.gov/national-preparedness-goal>



# Completing the IJ – Part VII (10%) Cont.

Table 1: Core Capabilities by Mission Area <sup>6</sup>				
Prevention	Protection	Mitigation	Response	Recovery
Planning				
Public Information and Warning				
Operational Coordination				
Intelligence and Information Sharing	Access Control and Identity Verification  Cybersecurity  Physical Protective Measures  Risk Management for Protection Programs and Activities  Supply Chain Integrity and Security	Community Resilience	Infrastructure Systems	
Interdiction and Disruption		Long-term Vulnerability Reduction	Critical Transportation	Economic Recovery
Screening, Search, and Detection		Risk and Disaster Resilience Assessment	Environmental Response/Health and Safety	Health and Social Services
Forensics and Attribution		Threats and Hazards Identification	Fatality Management Services	Housing
			Fire Management and Suppression	Natural and Cultural Resources
			Logistics and Supply Chain Management	
			Mass Care Services	
			Mass Search and Rescue Operations	
			On-scene Security, Protection, and Law Enforcement	
			Operational Communications	
			Public Health, Healthcare, and Emergency Medical Services	
			Situational Assessment	

# Completing the IJ – Bonus (1 pt.)

## Funding History

If the nonprofit organization has received NSGP funding in the past, provide the funding source, funding amount, funding year, and the investment type. If the nonprofit organization has not received NSGP funding in the past, select no and skip to the next section.

NSGP Funding in the Past *(yes/no)*

No

Year(s) NSGP Funding Received

N/A

Funding Amount

N/A

Investment Type

### Additional Information

This is the first year that Kentucky has received funding for the NSGP; therefore, this no nonprofit organization will be applicable for the bonus point. Please ensure that you put "No" in this section.

This "Additional Information" section is available for you to provide anything else that you would like the reviewers at KOHS/FEMA to know for your organization and this application for funding.

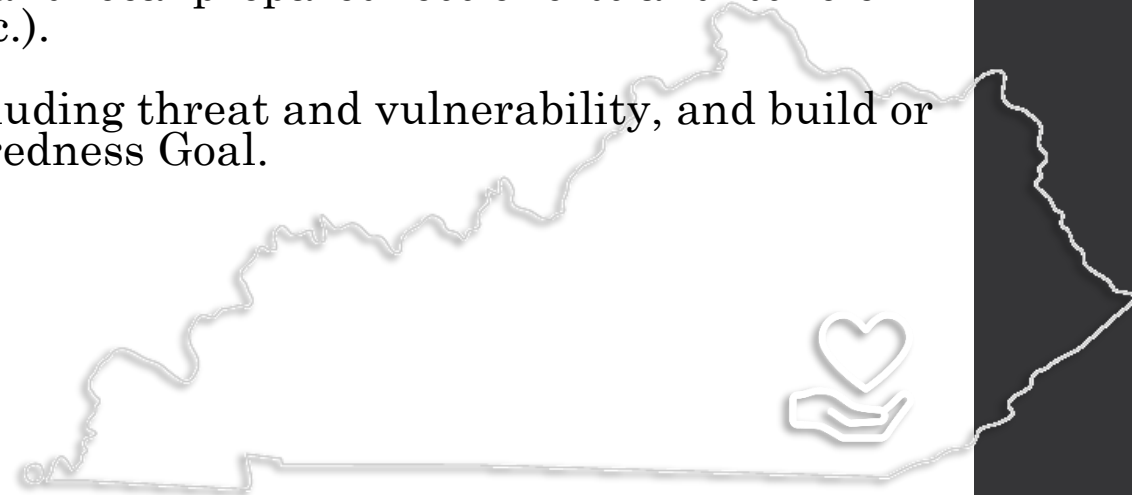


# Completing the IJ

## Evaluation Criteria to Consider

### FY 2018 NSGP Evaluation Criteria Includes Items Such As:

1. Findings from previously conducted threat and/or vulnerability assessments (e.g., previous calls to police from an incident, insurance company assessment).
2. Identification and substantiation of prior threats or attacks (from within or outside the U.S.) by a terrorist organization, network, or cell against the nonprofit based on its ideology, beliefs, or mission OR be a similar organization to those with prior threats/attacks.
3. Symbolic value of the site(s) as a highly recognized regional, national, or historical institution(s) that renders the site a possible target of terrorism.
4. Integration of nonprofit preparedness with broader state and local preparedness efforts and its role in responding to emergencies (e.g. Red Cross, blood bank, etc.).
5. Complete, feasible IJs that address an identified risk, including threat and vulnerability, and build or sustain a core capability identified in the National Preparedness Goal.
6. Overall risk profile.

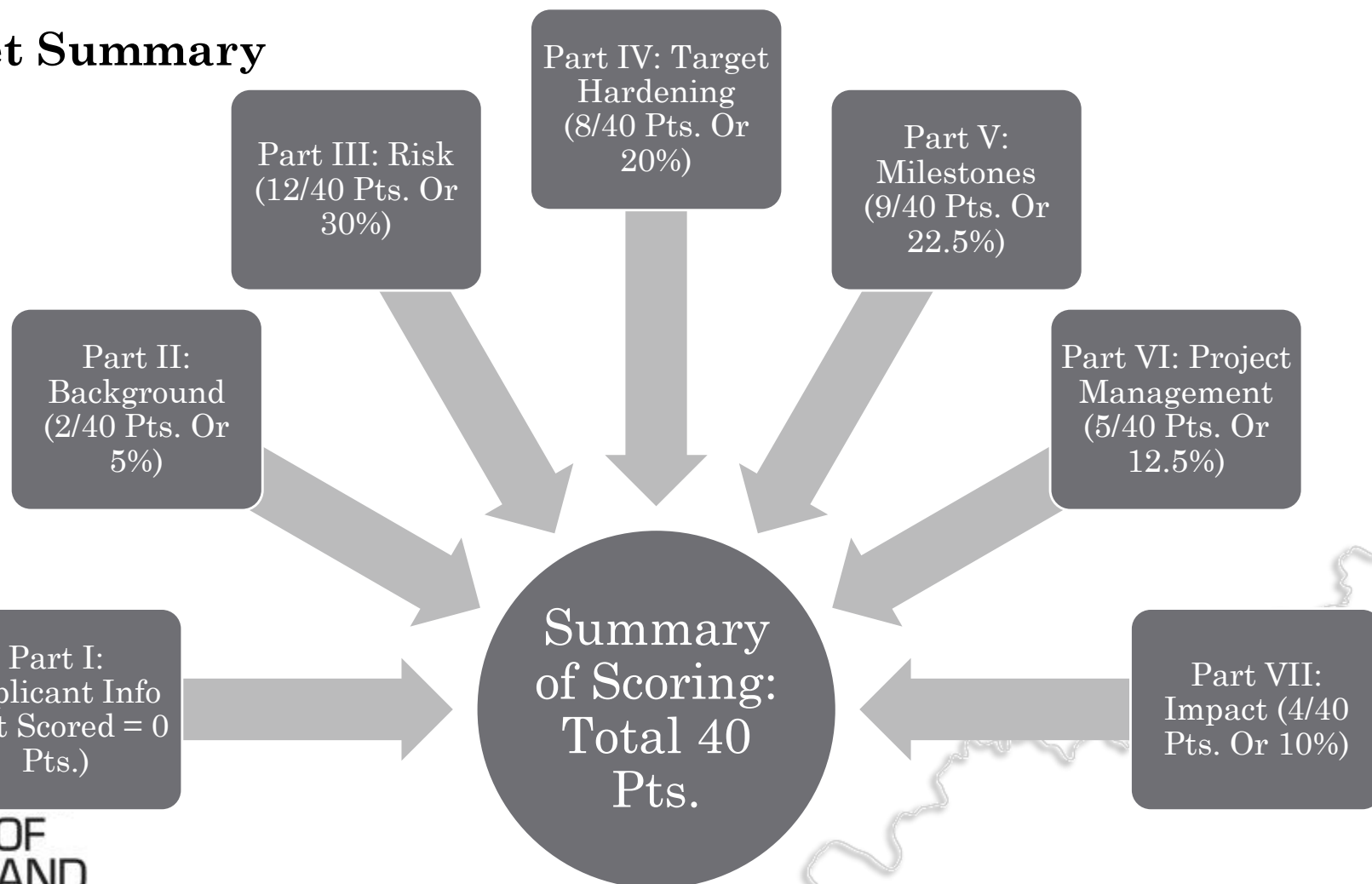




# Completing the IJ: Evaluation Process

## IJ Scoring Sheet Summary

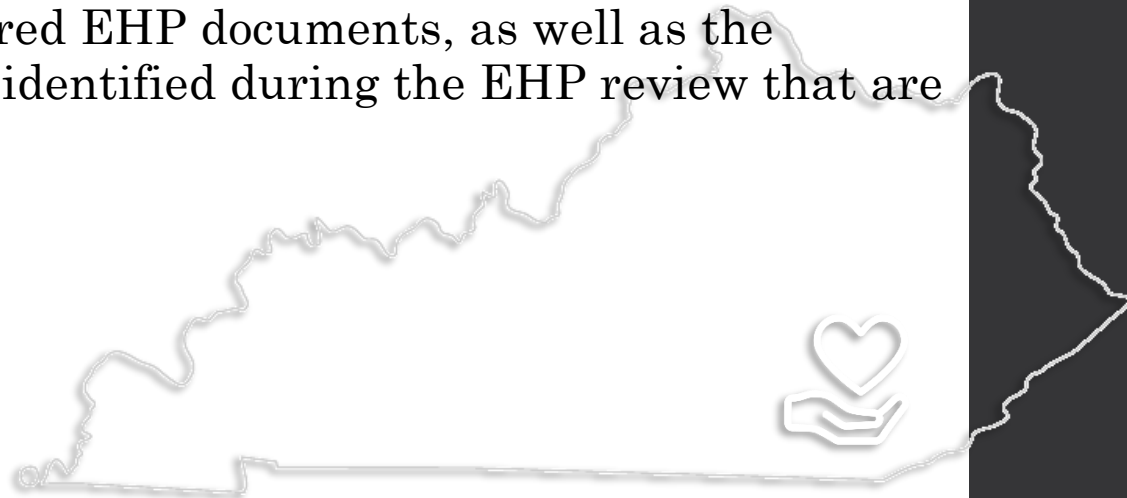
**Bonus:** Funding History +1 Pt. if Nonprofit has not received Prior Funding (Not applicable to any FY2018 KY applications)



# Completing the IJ: Compliance

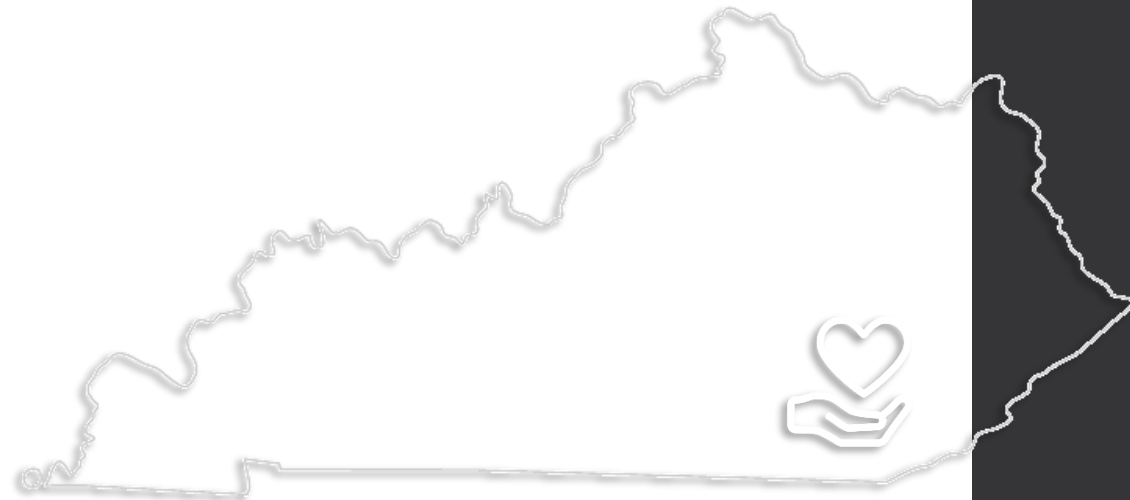
## Environmental and Historic Preservation (EHP)

- Most equipment purchased with NSGP funds requires Environmental and Historic Preservation (EHP) review.
- Review the Authorized Equipment List (AEL) on the website at <https://www.fema.gov/authorized-equipment-list> to determine if a project needs an EHP. Generally, any equipment requiring physical changes to the inside or outside of the building will trigger an EHP review.
- EHP forms will be required if awarded funding. The form can be found online at <https://homelandsecurity.ky.gov/Grants/EHP%20Screening%20Form.pdf>.
- Grantees are responsible for the preparation of all required EHP documents, as well as the implementation of any treatment of mitigation measure identified during the EHP review that are necessary to address potential adverse effects.




# Section 4

## • BUDGET TEMPLATE



# Budget Template – Point of Contact

 <b>KENTUCKY OFFICE OF HOMELAND SECURITY</b> <small>READY AND PREPARED</small> 2018 Nonprofit Security Grant Program (NSGP) - CFDA 97.008	
<b>APPLICANT INFORMATION</b>	
State:	Kentucky
Organization Name:	
Grant Program:	Nonprofit Security Grant Program (NSGP)
<b>POINT OF CONTACT</b>	
<b>1. Authorized Official</b>	
Name	
Position	
Mailing Address	
City, State, Zip	
Phone (narrp-ocor)	
E-mail Address	
Signature	
<b>2. Project Manager</b>	
Name	
Position	
Mailing Address	
City, State, Zip	
Phone (narrp-ocor)	
E-mail Address	
Signature	
<b>3. Fiscal Officer</b>	
Name	
Position	
Mailing Address	
City, State, Zip	
Phone (narrp-ocor)	
E-mail Address	
Signature	



# Budget Template – Project Line Items



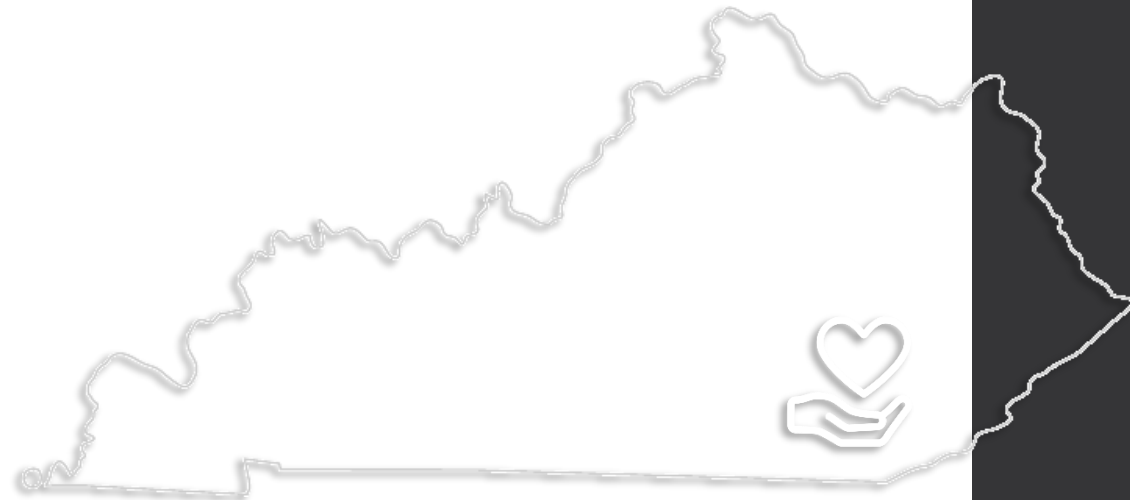
## 2018 Nonprofit Security Grant Program

Region:	Kentucky	Grant Program:	NSGP-S
Organization Name:		Project Number:	1
Core Capability:	Protection	Mission Area:	Protection
Project Title:	Facility Physical Security Enhancement Measures		

Line Item Number	Expenditure Description	AEL #	Quantity	Unit Cost	Total	Expended	Remaining Balances
<b>Solution Area:</b> Equipment (Physical Security Enhancement Equipment/Inspection and Screening Systems)							
1	Security Iron Fence and Installation	14SW-01-WALL	1.00	\$ 24,844.00	\$24,844.00		\$24,844.00
2	Blast/Shock/Impact Resistant Windows and Installation	14EX-00-BSIR	1.00	\$ 27,372.00	\$27,372.00	\$27,122.00	\$250.00
3	Reinforced 14 gauge Metal Door - North Side Auxiliary Entrance	14SW-01-DOOR	1.00	\$ 4,353.00	\$4,353.00	\$4,353.00	
4	Security Cameras, System and Installation	14SW-01-VIDA	1.00	\$ 14,681.00	\$14,681.00	\$12,075.79	\$2,605.21
5							
6							
7							
8							
9							
10							
<b>SUBTOTAL:</b>					<b>\$71,250.00</b>	<b>\$43,550.79</b>	<b>\$27,699.21</b>

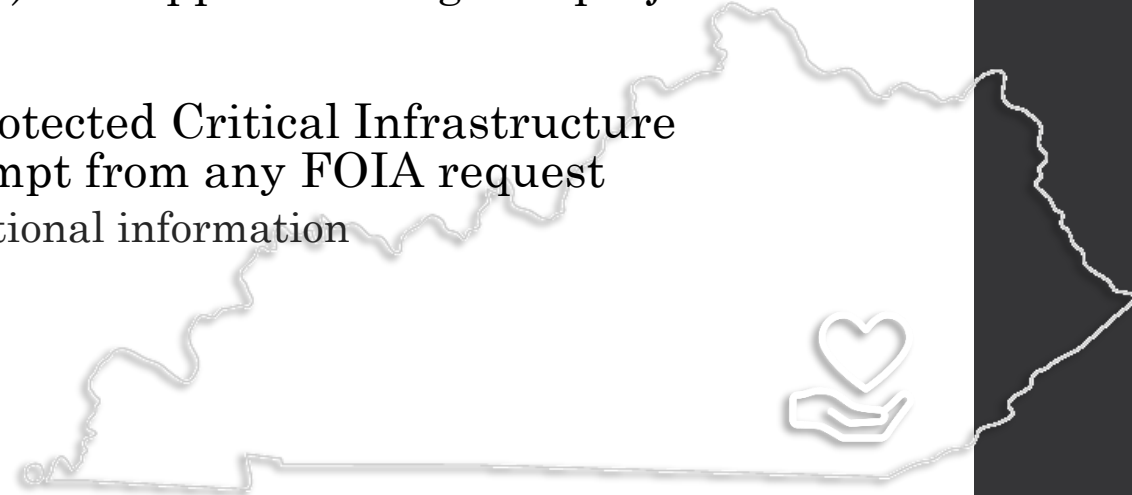
# Section 5

- **VULNERABILITY-RISK  
ASSESSMENT**



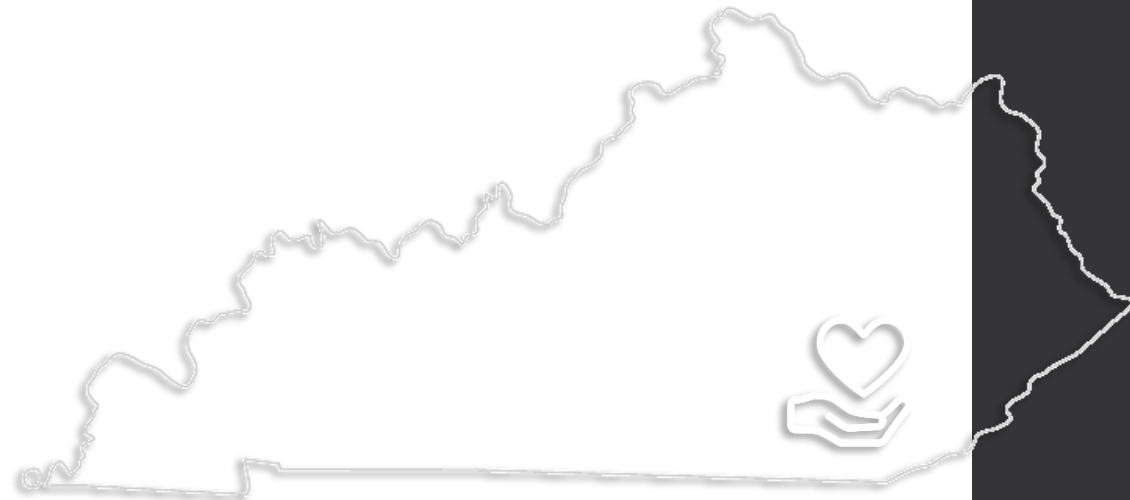
# Vulnerability-Risk Assessment

- No required format to conduct assessments.
- If no prior assessment has been completed, please feel free to use included KOHS Vulnerability Assessment for application.
- Conducted by security professional (certified protection professional, physical security professional, law enforcement, military, etc.)
  - Individual CANNOT be employed or previously employed by applicant agency
- If Security Company prepares assessment – they are prohibited from bidding/contracting for the equipment installation on the project (2 CFR § 215.43 Competition)
- Prior assessments allowed if still current (within 5 years) and applicable to grant project application request
- All assessments provided to KOHS can be marked as Protected Critical Infrastructure Information (PCII), which allows assessments to be exempt from any FOIA request
  - See second page of KOHS Vulnerability Assessment for additional information



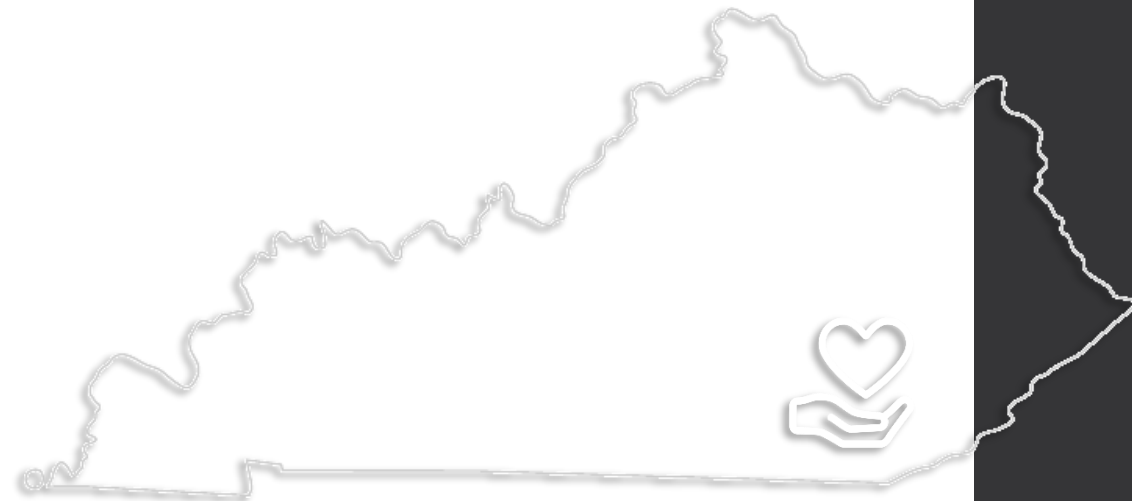
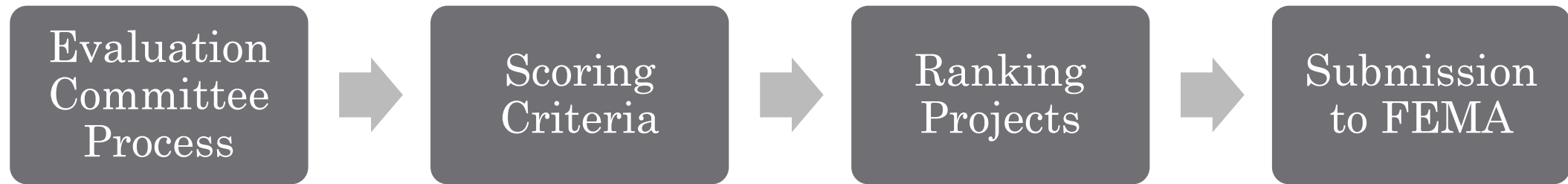
# Section 6

## • EVALUATION PROCESS





# Evaluation Process



# Evaluation Process

Applications will be reviewed through a two-phased state and federal review process

Reviewers look for:

- Completeness
- Adherence to programmatic guidelines
- Feasibility
- How well the Investment Justification (IJ) Project Description and Justification addresses the identified risk



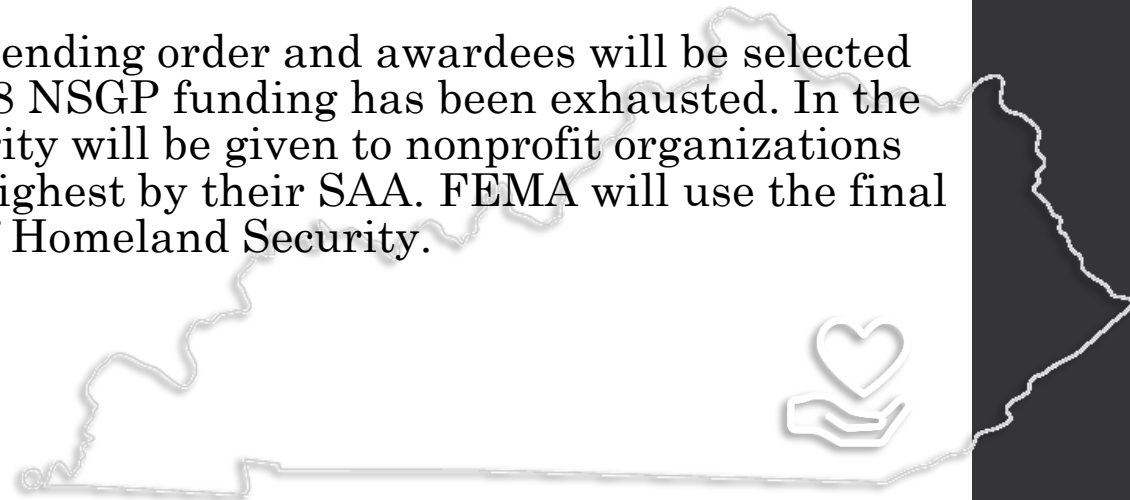
# Evaluation Process – Criteria

## How FEMA Calculates the Final Score

Final Score Calculation (released by FEMA in Aug/Sept 2018)

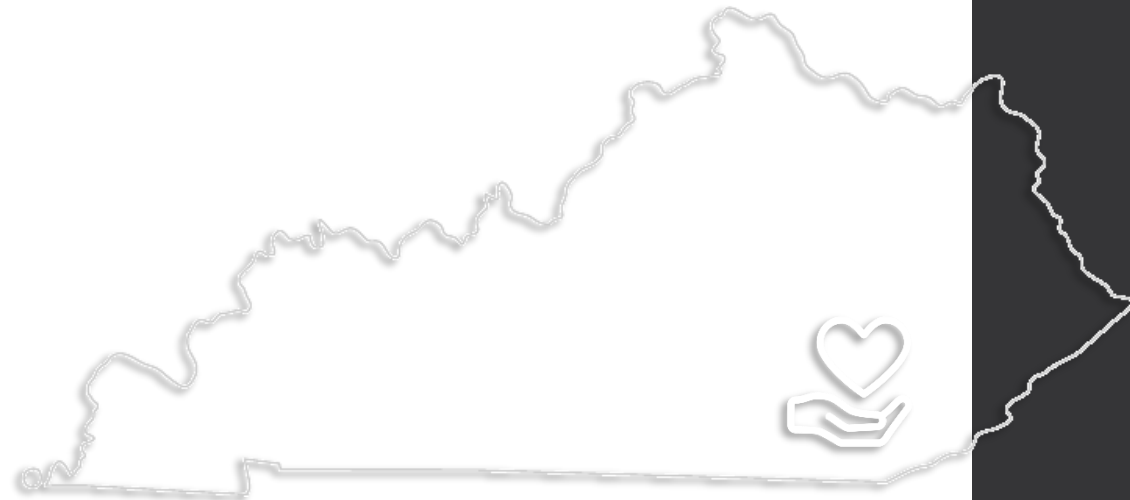
1. Nonprofits at High Risk (Due to Ideology, Beliefs, Mission):
  - Final Score= (Federal Score + State Score) x 3
2. Medical/Educational Institutions:
  - Final Score= (Federal Score + State Score) x 2
3. Others:
  - Final Score= (Federal Score + State Score) x 1

**NOTE:** All final application scores will then be sorted in descending order and awardees will be selected for funding from highest to lowest until the available FY 2018 NSGP funding has been exhausted. In the event of a tie during the funding determination process, priority will be given to nonprofit organizations that have not received prior year funding and those ranked highest by their SAA. FEMA will use the final results to make funding recommendations to the Secretary of Homeland Security.

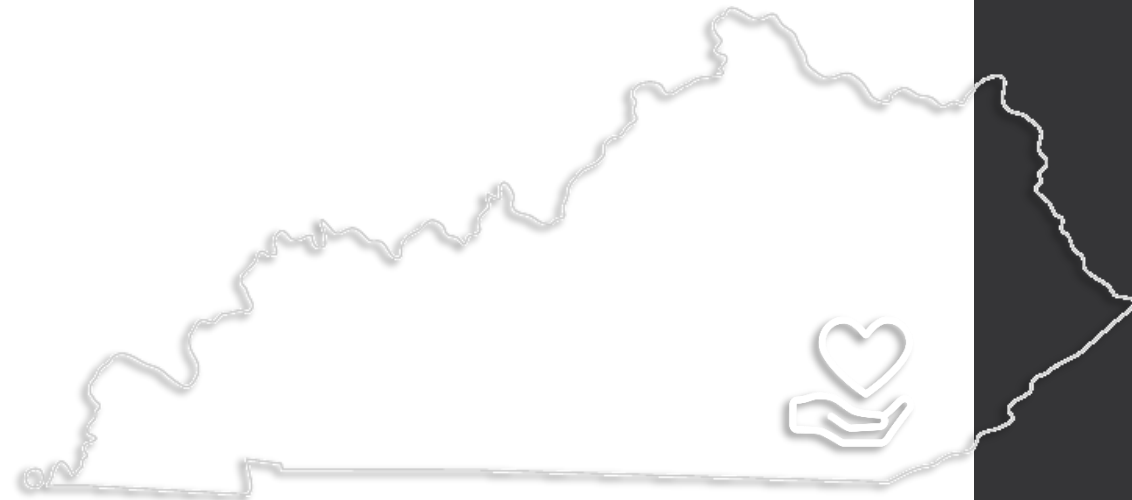


# Section 7

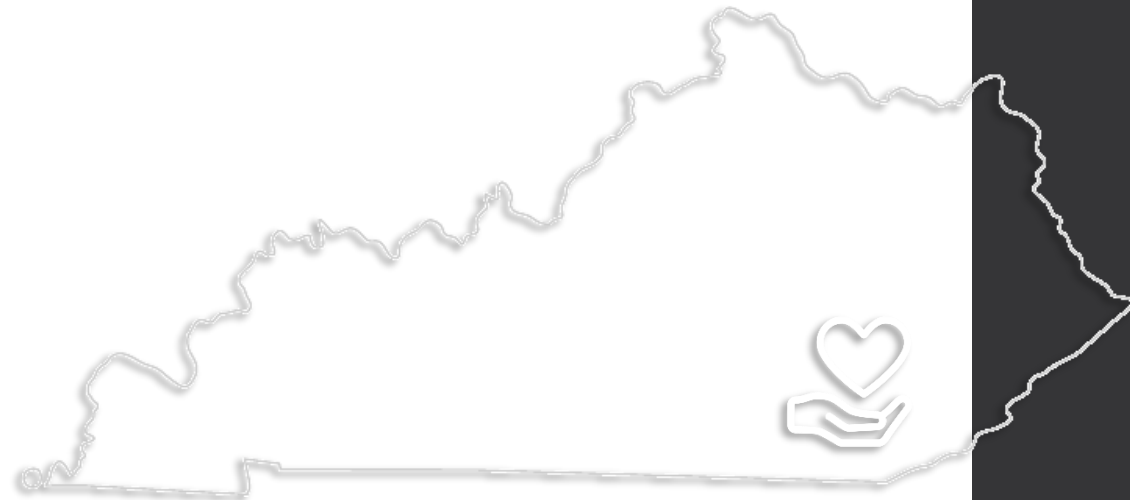
## •AWARD PROCESS



# Award Process



# Managing the Project



# Contact Information

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